

Southwark Council

Budget Book

**Chief Executive's
Department**

2018-19

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Chief Executive's Department

The Chief Executive's department comprises the Regeneration and Planning divisions along with the Chief Executive's Office and External Affairs Team.

The department leads on the council's delivery of regeneration and building a strong local economy which is bringing about thousands of new homes, jobs and opportunities across the borough, making our neighbourhoods places in which people are proud to live and work.

Chief Executive's department summary budget tables

Services	2017-18 Total Budget £000	Budget Adjustments £000	Inflation £000	Commitments £000	Savings £000	Growth £000	2018-19 Total Budget £000
Chief Executive's Office	1,995	0	24	0	0	0	2,019
External Affairs Team	1,111	4	18	50	0	0	1,183
Regeneration	2,653	2,088	92	0	(2,675)	0	2,158
Planning	793	362	97	0	(200)	0	1,052
	6,552	2,454	231	50	(2,875)	0	6,412

Subjective Analysis	2016-17 Outturn £000	2017-18 Total Budget £000	2018-19 Total Budget £000
Employees	11,397	11,625	11,617
Premises	1,735	1,272	1,272
Transport	83	54	52
Supplies and services	1,947	3,408	3,088
Third party payments	103	168	168
Transfer payments	0	0	0
Support services	2,114	998	1,170
Capital charges	1,118	1,118	3,379
Total Expenditure	18,497	18,643	20,747
Fees and charges	(10,470)	(7,555)	(10,050)
Government grants	(50)	0	0
Other grants	(1,836)	(559)	(609)
Miscellaneous income	(1)	(0)	(0)
Total Income	(12,357)	(8,114)	(10,659)
Net Expenditure before recharges	6,140	10,529	10,088
Recharges - Other	(2,620)	(3,676)	(3,676)
Recharges to the HRA	(523)	(301)	(0)
Total Net Expenditure	2,997	6,552	6,412

Explanation of movements

Budget Adjustments

Budget adjustments of £2.4m have been applied to the budgets across the department. Further details are set out on the pages relating to the individual services.

Inflation

Inflation has been applied to salary budgets in line with corporate guidelines.

Savings

Savings of £2.9m have been identified across the department and applied to the budgets. Further details are set out on the pages relating to the individual services.

Chief Executive's Office

Description of division

The role of the CE office is to directly support the Chief Executive and chief officer leadership team in translating political vision into projects and programmes across the council as well as supporting effective scrutiny function and management of the opposition office. The division plays a central role in developing and supporting the delivery of the Council Plan and the council's overall performance challenge arrangements. The division directly delivers projects that promote economic well-being in pursuit of the council's ambition to promote a strong local economy.

The division also includes the emergency planning and resilience team, therefore creating a direct line between the Chief Executive as the council's most senior responsible officer and the team. This ensures alignment between the council's strategic planning, partnerships and business continuity arrangements.

The division is managed by the Head of Chief Executive's Office, who also has specific responsibility for external strategic partnerships and for ensuring coherence across internal departmental activity. Scrutiny, the local economy team and emergency planning are managed by specific team heads respectively.

Chief Executive's Office comprises 26 FTEs and a budget of £2m as at 1 April 2018.

Chief Executive's Office summary budget tables

Services	2017-18 Total Budget £000	Budget Adjustments £000	Inflation £000	Commitments £000	Savings £000	Growth £000	2018- 19 Total Budget £000
Chief Executive	1,995	0	24	0	0	0	2,019

Subjective Analysis	2016-17 Outturn £000	2017-18 Total Budget £000	2018-19 Total Budget £000
Employees	1,215	1,216	1,240
Premises	6	7	7
Transport	12	11	11
Supplies and services	2,115	754	754
Third party payments	60	7	7
Transfer payments	0	0	0
Support services	(16)	0	0
Capital charges	0	0	0
Total Expenditure	3,392	1,995	2,019
Fees and charges	65	0	0
Government grants	(50)	0	0
Other grants	(916)	0	0
Miscellaneous income	0	0	0
Total Income	(901)	0	0
Net Expenditure before recharges	2,491	1,995	2,019
Recharges to the General Fund	0	0	0
Recharges to the HRA	0	0	0
Total Net Expenditure	2,491	1,995	2,019

Inflation

The budget also includes £24k upward inflation adjustment against salary budgets.

Savings

No savings have been identified for 2017-18 for this division.

External Affairs Team

Description of division

External Affairs division is responsible for managing and enhancing the standing of the council through the development of external and internal communications, public affairs, policy projects and initiatives. The division is responsible for ensuring that the borough's residents, councillors, partners and staff are able to understand and engage with the council's agenda. The division also provides effective business support services for the Leader and Cabinet to assist them to undertake their responsibilities in the corporate political leadership of the council.

The division comprises of four units: policy and public affairs; media; marketing; and cabinet support. As well as this, it manages internal communications for the council and the administration's political assistant.

External Affairs division comprises 23 FTEs and a budget of £1.2m as at 1 April 2018.

Services	2017-18 Total Budget £000	Budget Adjustments £000	Inflation £000	Commitments £000	Savings £000	Growth £000	2018- 19 Total Budget £000
External Affairs	1,111	4	18	50		0	1,183
	1,111	4	18	50		0	1,183

Subjective Analysis	2016-17 Outturn £000	2017-18 Total Budget £000	2018-19 Total Budget £000
Employees	1,177	912	980
Premises	1	1	1
Transport	1	1	1
Supplies and services	174	195	200
Third party payments	(24)	0	0
Transfer payments	0	0	0
Support services	23	2	2
Capital charges	0	0	0
Total Expenditure	1,352	1,111	1,183
Fees and charges	0	0	0
Government grants	0	0	0
Other grants	0	0	0
Miscellaneous income	0	0	0
Total Income	0	0	0
Net Expenditure before recharges	1,352	1,111	1,183
Recharges to the General Fund	0	0	0
Recharges to the HRA	0	0	0
Total Net Expenditure	1,352	1,111	1,183

Budget Adjustments

The budget adjustments are for in year realignment of service budgets.

Inflation

The budget also includes £18k upward inflation adjustment against salary budgets.

Savings

No savings have been identified for 2018-19 for this division.

Commitments

Budget increase of £50k was agreed for the division to implement EA strategy.

Regeneration and Property

Description of the division

A fairer future for Southwark is built on having strong and successful communities. Our plans for regeneration need to work for local people and businesses, and be sustained in the longer term by local people. The Regeneration division leads on the council's major regeneration schemes, ensuring that they deliver benefits and opportunities for all Southwark's communities. The division is working to deliver a number of Council Plan promises including the delivery of the council's vision on the Aylesbury Estate, Peckham, Elephant and Castle and Canada Water. The division is also developing long-term improvement plans for Camberwell, Old Kent Road and Peckham and working on a number of smaller regeneration schemes that will make the borough a better place to live, work and visit. The division is made up of a number of discrete regeneration and property teams in total comprising 83 FTEs and an overall divisional budget of £2.16m. There are four operational business units plus a further business unit for divisional overheads. The operational business units are:

Regeneration North – Projects include Elephant and Castle, Canada Water, Bermondsey Spa, London Bridge and Blackfriars Road.

Regeneration South – Projects include Aylesbury, Old Kent Road, Camberwell and Peckham Town Centre.

Capital Projects – Projects include Southwark Schools for the Future, Primary School Expansion Programme, Elephant and Castle Leisure Centre, Camberwell Library, Cator Street Extra Care and Peckham Rye Park Improvements as well as supporting the delivery of 11,000 new council homes through Southwark Regeneration in Partnership.

Old Kent Road Team – Delivery of the council's most ambitious regeneration program to date to include 20,000 new homes, 10,000 additional jobs, an extension to the Bakerloo Line, new school, health centre and parks.

Property – Services include Disposal and Acquisition of Property, Management of the Commercial Property Portfolio, Preparation of Asset Management Plans and Valuation services.

Regeneration and Property Services summary budget tables

Services	2017-18 Total Budget £000	Budget Adjustments £000	Inflation £000	Commitments £000	Savings £000	Growth £000	2018- 19 Total Budget £000
Divisional Overheads	1,107	(976)	2	0	0	0	133
Property Services	(624)	2,739	45	0	(2,439)	0	(279)
Regeneration North	909	144	13	0	(85)	0	981
Regeneration South	488	88	10	0	(49)	0	537
Capital Projects	773	93	22	0	(102)	0	786
	2,653	2,088	92	0	(2,675)	0	2,158

Subjective Analysis	2016-17 Outturn £000	2017-18 Total Budget £000	2018-19 Total Budget £000
Employees	4,101	4,497	4,454
Premises	1,710	1,264	1,264
Transport	33	40	38
Supplies and services	2,706	1,887	1,563
Third party payments	63	61	61
Transfer payments	0	0	0
Support services	1,144	996	703
Capital charges	1,118	1,118	3,379
Total Expenditure	10,875	9,863	11,462
Fees and charges	(5,350)	(3,464)	(5,859)
Government grants	0	0	0
Other grants	(403)	0	0
Miscellaneous income	(1)	0	0
Total Income	(5,754)	(3,464)	(5,859)
Net Expenditure before recharges	5,121	6,399	5,603
Recharges to the General Fund	0	0	0
Recharges – Other	(2,476)	(3,445)	(3,445)
Recharges to the HRA	(523)	(301)	0
Net Recharges	(2,999)	(3,746)	(3,445)
Total Net Expenditure	2,122	2,653	2,158

Budget Adjustments

The budget adjustments are for in year realignment of service budgets.

Inflation

The budget also includes £92k upward inflation adjustment against salary budgets.

Savings

The total savings of £2.67m includes £2m for the newly acquired commercial property rental income and the remaining £675k is due to increased income from rent reviews and lease renewals in the Property Services unit, charging for services provided through partnerships and a review of the staffing structure.

Planning

Description of division

The Planning division is responsible for developing policies to guide land use and long-term physical development in Southwark. The division also decides planning applications, manages the council's involvement in major transport projects, provides support and services relating to Local Land Charges and contains the council's building control service. The overall objective of the division is to provide the best advice possible to influence the physical development of Southwark, to improve quality of life using expert knowledge, reliable information and sensitivity to the many and varied needs of the borough's residents and businesses. The division comprises of 101 FTEs and the total divisional net budget is £1.1m.

Development management

This unit exercises the council's powers as local planning authority to bring the full benefits and opportunities of regeneration to all Southwark's residents and raise the quality of the environment, the supply and quality of new homes and promote sustainable development. It has responsibility to protect the borough's built and natural heritage and archaeology, and to deal with breaches in planning control that are harmful to sustainable development and the lives of people in the borough.

Building control

This unit works in competition with private sector organisations to provide a high-standard professional service to builders and developers to promote quality in construction and adherence to the Building Regulations. It also deals with dangerous structures.

Planning policy

This unit sets the direction for new development and regeneration in Southwark by developing the council's planning policies in the Local Development Framework together with local people, developers, land owners and other partners. It also supports local people in the preparation of neighbourhood plans under the Localism Act 2011.

Transport policy

This unit works with Transport for London (TfL) to guide and influence investment in the transport system serving the borough. It manages the annual programme of improvements funded by TfL through the Local Improvement Plan and works with transport providers such as the tube and bus operators, Network Rail, the cycle hire system and others to ensure that Southwark's best interests in transport matters are protected.

Planning projects

This unit works on small and medium scale area based projects that are coordinated with the large scale and strategic investment programmes to improve areas, open space, public realm etc. using section 106 funds raised from development and other sources. It also monitors section 106 collections and spend and manages the collection of the Community Infrastructure Levy (CIL).

Planning summary budget tables

Services	2017-18 Total Budget £000	Budget Adjustments £000	Inflation £000	Commitments £000	Savings £000	Growth £000	2018- 19 Total Budget £000
Head of Planning and Transport Development Management	(158)	9	6	0	(100)	0	(243)
Building Control	25	82	16	0	0	0	123
Planning Policy	516	47	9	0	0	0	572
Transport Policy	462	47	10	0	0	0	519
Planning Projects	178	8	5	0	0	0	191
	793	362	97	0	(200)	0	1,052

Subjective Analysis	2016-17 Outturn £000	2017-18 Total Budget £000	2018-19 Total Budget £000
Employees	4,903	5,001	4,943
Premises	19	0	0
Transport	37	2	2
Supplies and services	983	571	571
Third party payments	3	100	100
Transfer payments	0	0	0
Support services	959	0	466
Capital charges	0	0	0
Total Expenditure	6,904	5,674	6,082
Fees and charges	(5,185)	(4,090)	(4,190)
Government grants	(516)	0	0
Other grants	0	(559)	(609)
Miscellaneous income	0	0	0
Total Income	(5,701)	(4,650)	(4,799)
Net Expenditure before recharges	1,203	1,024	1,283
Recharges to the General Fund	0	0	0
Recharges - Other	(144)	(231)	(231)
Recharges to the HRA	0	0	0
Total Net Expenditure	1,059	793	1,052

Inflation

The budget also includes £97k upward inflation adjustment against salary budgets.

Savings

Savings of £200k are included in the budget for the division arising from rationalisation of the management structure and projected increases in levels of CIL and planning income.