

Southwark Council

Budget Book

2017-18

Capital Programme

2016-17 – 2025-26

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Introduction

A ten-year programme was established in 2006 for capital investment which is within the remit of the medium term resources strategy and accords with local priorities as expressed through Southwark 2016, the community strategy and the Council Plan. Since then, the capital programme has been refreshed a number of times to ensure it is updated and fully aligned with the council's plan and key priorities. The capital programme was refreshed in February 2017 up to 2025-26.

Investment in services

The council has one of the most ambitious capital programmes in the country as it continues to invest in the services it provides by improving existing assets and developing new ones. Details of the capital programme for the ten years from 2016-17 to 2025-26 summarised by departments is shown below.

Department	£000
Environment and Leisure	107,320
Chief Executive	223,060
Children's and Adults' Services	266,031
Southwark Schools for the Future	11,518
Housing and Modernisation	85,183
Total General Fund	693,112
Housing Investment Programme (HRA)	1,162,354
Total Expenditure	1,855,466

Funding the capital programme

There are various forms of funding that are available to support the capital programme which are not available for revenue budget purposes. The major sources of funding for capital are:

- Income from the sale of council assets – although in some cases a proportion of this income must be set aside as a contribution towards government and to repay loans.
- Grants from central government departments, including education related grants for capital investment in schools and Decent Homes backlog funding for the housing investment programmes.
- Major repairs reserve – funding from the annual depreciation charge on HRA properties.
- Other grants and contributions such as planning gain receipts from developers, known as section 106 funds.
- Loans.
- Contributions from revenue or reserves.

The capital programme will be monitored closely on a regular basis against the above funding sources to mitigate cash flow and funding risks and ensure the programme can be sustained over the period.

Capital Programme by Schemes

General Fund Capital Programme Details 2016-17 to 2025-26

Description of Programme/Project	Environment and Leisure			
	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
Leisure	3,622	3,417	1,219	8,258
South Dock Marine	549	500	0	1,049
Parks	6,460	13,528	5,454	25,442
Culture	911	160	0	1,071
Street Metal Works	467	500	3,000	3,967
Environmental Services	220	2,314	1,500	4,034
StreetCare	6,826	12,913	21,231	40,970
Other PR Projects	1,591	3,098	250	4,939
Cleaner Greener Safer	2,321	1,924	13,345	17,590
Environment and Leisure Total	22,967	38,354	45,999	107,320

Description of Programme/Project	Chief Executive			
	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
Planning Projects	2,025	4,375	2,700	9,100
Planning and Transport	11,541	1,331	0	12,872
Regeneration North	6,337	13,158	8,380	27,875
Regeneration South	13,816	38,824	35,283	87,923
Regeneration Capital Projects	2,692	3,329	1,517	7,538
Property Services	3,752	3,681	13,350	20,783
Office Accommodation Strategy	1,985	0	0	1,985
Corporate Strategy	6,465	7,302	41,217	54,984
Chief Executive Total	48,613	72,000	102,447	223,060

Description of Programme/Project	Children's and Adults' Services			
	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
Adult PSS Capital Allocations	88	125	0	213
Kimmins Court	52	0	0	52
Orient Street	1,230	590	95	1,915
Half Moon Lane	1,131	142	65	1,338
Fred Francis	34	2	0	36
Southwark Park Road	0	0	0	0
Transform LD Care – Brandon Trust	0	132	0	132
Grosvenor Terrace	0	0	0	0
Crebor Street	7	0	0	7
Mount Adon Park	194	408	32	634
Therapia Road	30	350	90	470
Wood Vale, Dover Lodge	20	602	161	783
Centre of Excellence	2,638	2,442	79	5,159
Telecare Expansion	150	0	0	150
Autism Learning Provision	0	4,500	0	4,500
Anchor Blue Grove	20	0	0	20
Anchor Greenhive	405	22	0	427
Anchor Rose Court	294	16	0	310
Anchor Waterside	20	0	0	20
Southwark Resource Centre	259	0	0	259
Castlemead, Camberwell Road	205	1,410	85	1,700
Camberwell Road	36	2	0	38
Grosvenor Terrace	550	514	56	1,120
Mosaic Implementation	915	600	200	1,715
Other Grant Allocations	393	0	0	393
3 Primaries	530	0	0	530
Carbon Reduction in Schools	245	0	0	245
Dulwich Wood Roof	0	0	0	0
Free School Meals	364	0	0	364
Bessemer	158	0	0	158
Dulwich Wood (Langbourne)	449	0	0	449
Lyndhurst Major Expansion and Refurbishment	401	0	0	401
Troubled Families	133	0	0	133
SILS Porlock Hall	54	0	0	54
Thomas Carlton Fabric	51	0	0	51
Thomas Carlton ICT	71	0	0	71
Maintenance Programme for Schools	4,405	0	0	4,405
Warm, Dry, Safe	3,500	3,500	28,000	35,000
Permanant Expansion	82,076	46,784	31,919	160,779
Rotherhithe Primary School Expansion	200	3,000	17,000	20,200
Beormund Primary School Redevelopment	100	4,000	7,900	12,000
Southwark Inclusive Learning Service KS4	50	888	2,062	3,000
Autism Spectrum Disorder Bases in Existing Secondaries	50	1,000	750	1,800
LSBU Passmore	0	5,000	0	5,000
Children's and Adults' Services Total	101,508	76,029	88,494	266,031

	Southwark Schools for the Future			
Description of Programme/Project	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
St Michael's PFI	100	0	0	100
SMAA – Ark All Saints	1,410	123	0	1,533
Spa	31	0	0	31
New School Aylesbury	96	0	0	96
SSSO (VA) St Saviour's and St Olave's	5	0	0	5
KS3/KS4 SILS	1,500	6,496	0	7,996
ICT	124	381	0	505
Contingency and Retention Payments	45	1,207	0	1,252
Southwark Schools for the Future Total	3,311	8,207	0	11,518

	Housing and Modernisation			
Description of Programme/Project	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
Springtide Close Travellers' Site	40	61	0	101
Illderton Travellers' Site Wall	40	260	0	300
Wadding Street and Stead Street	1,040	0	0	1,040
Information Service	185	0	0	185
IT Investment Schemes	2,377	8,563	7,237	18,177
Property Works Programme	0	947	900	1,847
PPM and Compliance Programme (CRP)	652	2,057	7,542	10,251
Planned Preventative Maintenance	511	5,467	20,875	26,853
Walworth Road Fire	15	7	0	22
Housing Renewal	1,760	3,939	10,221	15,920
Brayards Improvement Zone	1,173	0	0	1,173
Leathermarket – Kipling Garages	3,034	6,280	0	9,314
Housing and Modernisation Total	10,827	27,581	46,775	85,183

	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
Total General Fund Capital Programme	187,226	222,171	283,715	693,112

Description of Programme/Project	Housing Revenue Account			
	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
WDS Carry-Over Schemes	78	0	0	78
WDS Two Year Programme	885	0	0	885
WDS 2012 Major Works	756	0	0	756
WDS 2013 Major Works	595	63	0	658
WDS 2014 Major Works	8,331	4,249	3,367	15,947
WDS 2015 Major Works	53,462	22,823	9	76,294
WDS 2016 Major Works	1,832	1,969	0	3,801
FRA Works	101	122	0	223
M&E Heating	3,253	1,396	0	4,649
HINE WDS Works	3,193	645	0	3,838
WDS Leathermarket JMB	1,562	1,562	10,933	14,057
Asset Management Strategy (QHIP)	1,721	45,000	557,078	603,799
Kitchen and Bathroom	1,322	4,458	162,318	168,098
Asset Management Strategy 2016-17 (QHIP)	23,702	23,881	0	47,583
Additional FRA Works	100	0	0	100
HINE Additional Works	9,928	12,053	8,268	30,249
Aylesbury Estate PPM Works	224	184	0	408
Aylesbury Estate Regeneration	19,644	22,800	10,300	52,744
Bermondsey Spa Refurbishment	779	0	0	779
East Dulwich Estate	3,672	0	0	3,672
Elmington Estate	1,474	0	0	1,474
Heygate Estate	3,797	1,300	0	5,097
Hidden Homes	653	266	0	919
Hostels New Build	413	389	0	802
Local Authority New Build	222	0	0	222
Miscellaneous Regeneration, Acquisitions and Home Loss	579	0	0	579
Purchase of §106 Properties from Developers	1,722	0	0	1,722
Direct Delivery – New Council Homes	20,834	21,853	4,613	47,300
Adaptations	2,000	2,100	7,886	11,986
Cash Incentive and Home Owner Buy Back Scheme	2,867	697	0	3,564
Digital Switchover	148	0	0	148
Disposals Costs	185	0	0	185
Energy	0	508	0	508
Installation of Sprinklers and Smoke Detectors	8,725	14,218	4,362	27,305
Lakanal House	5,126	4,119	1,742	10,987
Fire Damage Reinstatement	0	778	0	778
Group Repairs	38	0	0	38
Hostels Accommodation	44	0	0	44
Leasehold and Freehold Acquisitions	592	600	0	1,192
Major Voids	1,367	154	0	1,521
Office Accommodation	0	250	0	250
Scheme Management Costs	2,727	2,700	2,700	8,127
Security	17	340	0	357
Sheltered Accommodation	35	302	0	337
T&RA Halls	2,467	1,543	0	4,010
Heating Energy Efficiency Measures	4,284	0	0	4,284
Housing Revenue Account Total	195,456	193,322	773,576	1,162,354

	2016-17 £000	2017-18 £000	2018-19 and later years £000	Total £000
General Fund	187,226	222,171	283,715	693,112
Housing Revenue Account	195,456	193,322	773,576	1,162,354
Total Capital Programme	382,682	415,493	1,057,291	1,855,466